

# Collateral, Risk Management, and the Distribution of Debt Capacity

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# Financing and Risk Management Trade-off

## Punchline

- **Financing and risk management are fundamentally linked**
  - ... as both involve promises to pay
  - ... which are limited by collateral constraints
- This **fundamental trade-off** has important implications for
  - ... corporate risk management
  - ... the distribution of debt capacity

# Main Results

## Two main results

- Result 1: **More constrained firms do less risk management!**
  - ... contrary to received theory
  - ... consistent with empirical evidence
- Result 2: **Distribution of debt capacity** shifts to less productive/better capitalized firms.
  - More constrained firms may be forced to downsize.
  - Less capital deployed by more productive/poorly capitalized firms in downturns.

# Model of Dynamic Collateralized Financing

## Key: Collateral constraints

- **Collateral constraints** due to limited enforcement
  - We derive collateral constraints similar to Kiyotaki/Moore (1997)
    - ... from limited enforcement similar to Kehoe/Levine (1993)
- This talk: **Simplest version of model**
  - Skip derivation and start directly with collateral constraints
  - 2 periods, 2 states
  - Fixed price of capital

# Model

## Firm

- 3 dates:  $t = 0, 1,$  and  $2$
- **Risk neutral firm's objective:** expected present value of dividends

$$E \left[ \sum_{t=0}^T \beta^t d_t \right] \quad (1)$$

- Internal funds  $w_0$  at time 0
- Investment of  $k_t$  at time  $t$  yields cash flow

$$A_{t+1}(s)f(k_t)$$

at time  $t + 1$  where  $f(\cdot)$  is **concave production function**,  $A(s)$  is productivity in state  $s$

# Model (Cont'd)

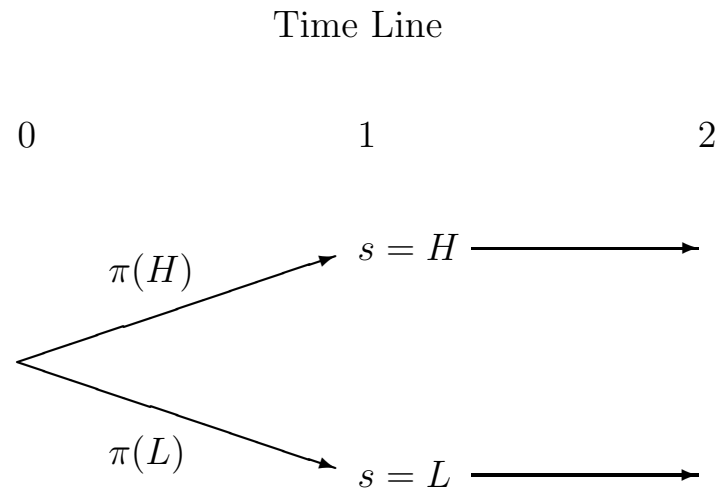
## Financiers

- Risk neutral and discount future at rate  $\beta < 1$
- Large endowment of funds in all dates and states
- ... willing to lend in state-contingent way at expected return  $R \equiv 1/\beta > 1$

# Model (Cont'd)

Simplest case.

- **Two states at time 1:** state  $s \in \mathcal{S} \equiv \{H, L\}$
- Cash flow either high or low:  $A(H) > A(L) > 0$



# Financing with Collateral Constraints

## Firm's problem

- Maximize expected present value of dividends (1) by choosing
  - ... dividend, investment, financing, and risk management policy

subject to **budget constraints** at date 0, 1, and 2,

$$w_0 + \sum_{s \in \mathcal{S}} \pi(s) b_1(s) \geq d_0 + k_0 \quad (2)$$

$$A_t(s) f(k_{t-1}(s)) + k_{t-1}(s) + b_{t+1}(s) \geq d_t(s) + k_t(s) + Rb_t(s), \quad (3)$$

- and **collateral constraints** for each date and state

$$\theta k_{t-1}(s) \geq Rb_t(s), \quad (4)$$

- and **limited liability constraints** (and non-negativity of capital)

$$d_t(s) \geq 0, \quad k_t(s) \geq 0. \quad (5)$$



# Risk Management Subject to Short Sale Constraints

## Equivalence

- Financing with state-contingent debt subject to collateral constraints (4) equivalent to non-contingent debt plus
  - ... risk management with one-period Arrow securities subject to short sale constraints

$$h_t(s) \geq 0$$

where  $h_t(s) \equiv \theta k_{t-1}(s) - Rb_t(s)$

# Financing - Risk Management Trade-off

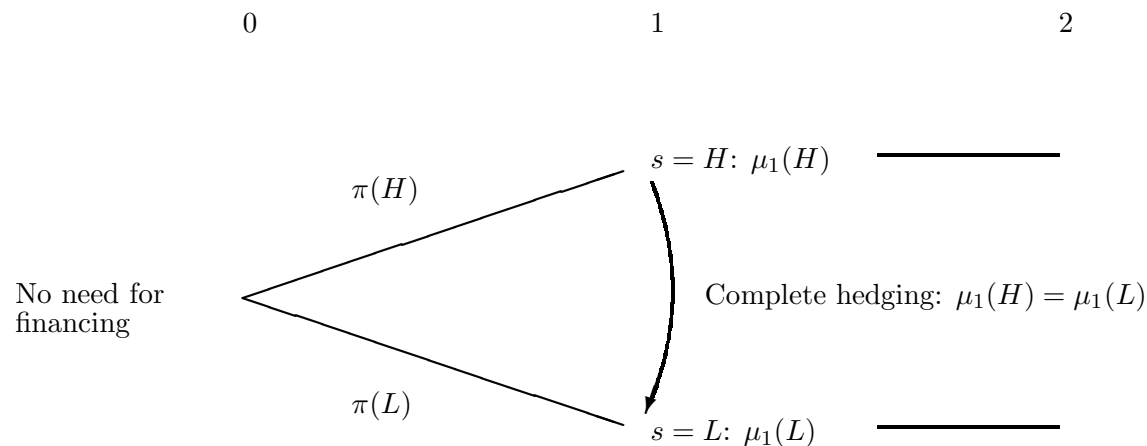
**Main result: Constrained firms hedge less!**

- **Firms with sufficiently low net worth do not engage in risk management** (Proposition 7)
  - Or: ... exhaust debt capacity against all states
  - More generally: **more constrained firms hedge less!**
- Intuition:
  - Financing need for investment overrides hedging concerns.
- Consistent with the **evidence**:
  - Smaller (and low dividend paying) firms hedge less.
- But isn't this the opposite of what received theory predicts? – Indeed.

# Reconsidering Risk Management

## Risk management as in Froot/Scharfstein/Stein (1993)

- They assume
  - ... complete markets, perfect enforcement at  $t = 1$ , and no financing need at  $t = 0$
- and show that optimal hedging policy implies **“full hedging”**
  - ... and equalizes marginal value of net worth across states at  $t = 1$



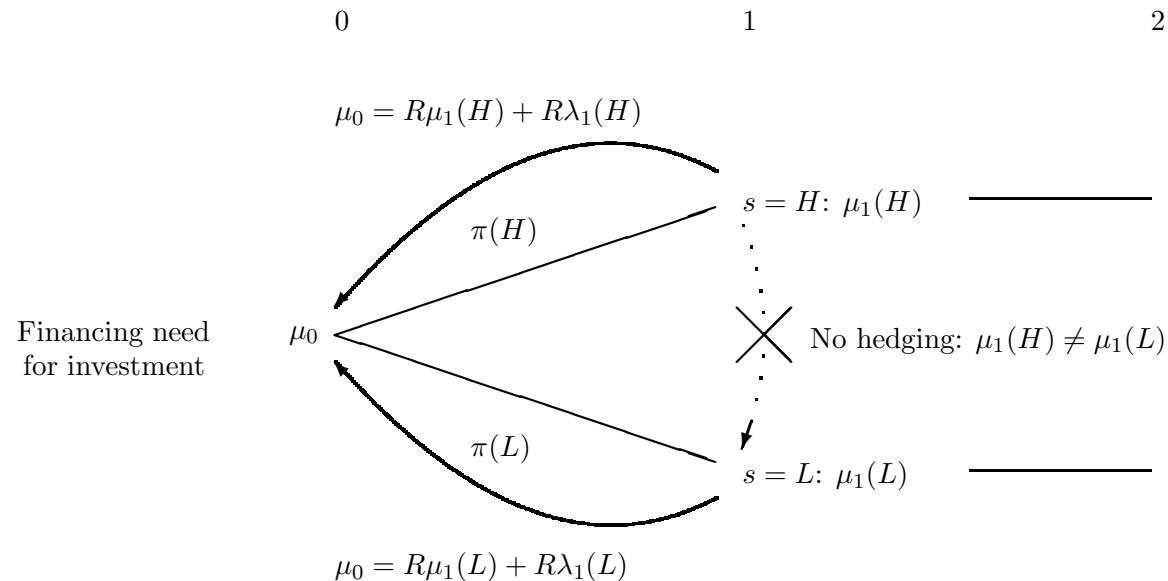
# Reconsidering Risk Management (Cont'd)

## Financing and risk management subject to collateral constraints

- Our model assumes
  - ... complete markets subject to collateral constraints and financing need at  $t = 0$

and implies that

- ... **financing need can override hedging concern**



# Distribution of Debt Capacity

## Synopsis

- **Productive borrowers exhaust debt capacity**
  - ... because the opportunity cost of conserving debt capacity is foregone investment
  - Ditto for constrained firms!
- Such firms may be **forced to downsize**
  - ... exactly in times when cash flows are low but investment opportunities arise
- **Financial innovation** may aggravate these effects
  - ... as higher  $\theta$  means firms can pledge more (leaving them with less net worth ex post)
- Infinite horizon model: Rampini/Viswanathan (2010) *Collateral and capital structure*

# Conclusion

## Financing and risk management are fundamentally linked

- Firms' promises to pay are limited by collateral constraints
- New perspective on dynamic risk management
  - ... **more constrained borrowers hedge less**
- Productive/less well capitalized borrowers likely exhaust debt capacity
  - ... and may be forced to downsize